



Macon  
Housing  
Authority

MAKING HOUSING AFFORDABLE

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# **FY 2023 ANNUAL AGENCY PLAN AND FIVE YEAR PLAN**

For Questions or Comments, Please Contact:  
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**B.1**  
**Revision of**  
**PHA Plan Elements**

Attachments

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**Financial Resources**  
**Deconcentration Policy**

# Financial Resources

**Attachment B Annual Plan Elements**

B.1 Revision of PHA Plan Elements

B. Financial Resources 2023 Planned Sources and uses As of 08/12/2022		
Sources	Planned \$	Planned Uses
<b>1. Federal Grants</b>		
A) Public Housing Operating Fund	1,089,192	
B) Public Housing Capital Fund 2022	1,681,046	
C) Annual Contributions for HCV Assistance	26,685,725	
D) Resident Opportunity & Self-Sufficiency Grants	18,190	
E) Community Development Block Grant		
<b>2. Prior Year Federal Grants (unobligated funds only)</b>		
Capital Fund FY 2019	1,487,247	PH Capital Improvements
Capital Fund FY 2020	2,505,075	PH Capital Improvements
Capital Fund FY 2021	2,618,935	PH Capital Improvements
<b>3. Public Housing Dwelling Rental Income</b>	480,202	PH Operations
<b>4. Other Income</b>		
Miscellaneous Income	10,000	PH Operations
<b>5. Non-Federal Sources</b>		
Interest Income	5,000	PH Operations
<b>TOTAL RESOURCES</b>	<b>36,580,612</b>	



**B. Annual and 5 Year Plan Elements**

**B.1. Revision of PHA Plan Elements**

- (C.) The PHA must submit its Deconcentration Policy for Field Office review.**

**Deconcentration Policy**

It is MHA's policy to avoid and reduce concentration of the lowest income residents in the lowest income developments. It is also MHA policy to ensure that no less than 40% of public housing admissions are reserved for families below 40% of area median income. To these ends, Management is authorized to utilize resident selection procedures in which a family is advanced ahead of others on the waiting list based on income.

MHA will affirmatively market our housing to all eligible income groups. Lower income residents will not be steered toward lower income developments and higher income people will not be steered toward higher income developments.

Prior to the beginning of each fiscal year, management will analyze the income levels of families residing in each development, the income levels of census tracts in which the developments are located, and the income levels of the families on the waiting list. Based on this analysis, management will determine the level of marketing strategies and deconcentration incentives to implement.

The MHA may offer one or more incentives to encourage applicant families whose income classification would help meet the deconcentration goals of a particular development. Incentives are expected to be used primarily to encourage working families to accept a unit in lower income developments where such families are under-represented. Various incentives may be used at different times, or under different conditions, but will always be provided in a consistent and nondiscriminatory manner. Specific incentives will be individually approved by the Authority's Board of Commissioners.

It is the policy of the MHA to fully implement the rental choice provisions of QHWRA ("flat rents") to ensure that the market-based rents of the lowest income developments reflect the actual value of such units. This will enable such developments to compete more effectively with internal and external competition for the working poor. This policy is also intended to ameliorate disincentives to employment and encourage existing residents to increase their incomes.

# **B.2**

## **NEW ACTIVITIES**

### Attachments

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Conversion of Public Housing to

Tenant-Based Assistance

Non-Smoking Policies

Project-Based Vouchers

Definition of Significant Amendment

Possible Disposition of Buck Melton Community Center

## **B.2. New Activities**

### **Conversion of Public Housing to Project-Based Assistance Under RAD**

MHA does not plan to change any of its policies governing the existing public housing properties at this time (including but not limited to admissions, eligibility, selection, rules governing the waiting lists, etc.). However, MHA reserves the right to change such according to HUD prescribed guidelines and local board approval at any time as circumstances warrant for compliance with all provisions required including DCA and investor approval as circumstances may warrant for post RAD conversion. Additionally, MHA will abide by any corresponding Agency Plan requirements at that time, if applicable. Also, MHA will follow the required provisions of Notice 2012-32, REV-4 and any subsequent Revisions regarding Resident Rights, HCV waiting lists, etc., at all RAD sites as operated through applicable tenant selection plans and site policy.

The public should note that the transfer of these properties, as noted above, from the public housing subsidy platform to the HCV project-based platform will diminish MHA's future allocation of Capital Funds proportionate to the number of units leaving the public housing system. MHA has modified its five-year plan to reflect the loss of units previously designated as public housing and to reprioritize capital funding to best serve the remaining developments. MHA is exploring the feasibility of converting the remaining public housing stock using its RAD platform.

MHA has now converted all but one Asset Management Property (AMP, GA007, Scattered Sites) to the Rental Demonstration program known as RAD. MHA is now in the process of rehabilitating Davis, Mounts and Murphy Homes since these properties were converted and closed using the RAD platform and the 4% LIHTC platform. These three properties closed in the Fall of 2021.

MHA may convert its last AMP (AMP 7, Scattered Sites), using the RAD platform, Disposition, LIHTC, etc. at some future time as resources and market conditions become conducive to do so. MHA reserves the right to take this action depending on market forces and other considerations in the future, if at all. A basic description of MHA's scattered sites follows:

**Scattered Sites:** (AMP 7) 8-1-bedroom, 32-2-bedroom, 186-3-bedroom, 45-4 bedroom and 9-5-bedroom units; all multi-family 1- and 2-bathroom units. Total units: 280 units. MHA has received a separate CHAP within this AMP (7) which may be known as **Bloomfield/Driskell Inc.**, a 78-unit scattered site that may be converted in 2023 taking into consideration the items as discussed above.

As part of the RAD process MHA will implement and adopt all necessary components as outlined in PIH Notice 2012-32, REV 4 and any successor Notices or HUD requirements. These components will include resident rights, participation, waiting list procedures, grievance procedures, phase-in requirements, choice mobility, etc. Each site will maintain a site-based waiting list and follow HUD required selection requirements, eligibility determination and rent calculation as necessary in addition to LIHTC requirements and investor requirements. As part of the conversion, MHA does not anticipate a De minimis unit reduction or demolition; however, MHA reserves the right under the current RAD provisions to pursue such avenues if necessary and

or feasible as it continues to consider the conversion of AMP 7. Also, MHA is not currently under a voluntary compliance agreement, consent order, or consent decree or final judicial ruling or administrative ruling or decision.

RAD is designed to assist in the preservation of affordable housing by utilizing the Section 8 based contract model. When successful, this model offers housing agencies to employ additional capital tools to rehabilitate and preserve affordable housing. This model also allows agencies the opportunity to use its current Capital Funding stream in the conversion process. As such, please be aware that if MHA converts AMP 7, MHA's Capital Fund stream could be converted and used as a source for funding. If all of AMP 7 is converted in 2023 or any part thereof in 2023 or any subsequent years, approximately \$1.5 million of Capital Fund would be reduced in future allocations (depending on Congressional appropriations) However, this amount could be less depending on the ultimate feasibility of the proposed RAD conversion. In all instances, RAD conversions are required to reserve money for each site based on a HUD prescribed formula to offset future capital expenditure needs. MHA does not have a current CFFP or EPC funding source. However, MHA has a current RHF funding program that may be used as RAD converting sources per HUD guidelines at the time of conversion if the RHF funds have not been fully expended at the time of proposed conversion. The RHF funding source is approximately \$2.3 million. However, since this funding source could be used as a conversion source, the future impact on the property will be positive as the funds will serve to add equity to each of the proposed conversions, thus reducing debt to the greatest extent possible.

Also, existing operating reserves and cash on hand at the site may be used as capital sources as well. The amounts under the Capital Fund and operations accounts will be determined at the time of conversion. Additionally, depending on the needs of AMP 7 and the feasibility of conversion, additional sources of capital may be used including but not limited to loans, grants, federal and state tax credits, etc. as allowed and approved by the MHA Board and HUD.

To date, MHA has consulted with the residents and the Resident Advisory Board (RAB) and has duly advertised and solicited comments from the residents and the public during the required 45-day notice. Copies of said comments and attendance records are on file at the MHA offices located at 2015 Felton Avenue, Macon, Georgia. Additionally, MHA has met with the residents of each potentially affected site on numerous occasions as required by PIH Notice 2012-32 REV-4 and will continue to do so in accordance with said Notice and/or as circumstances warrant.

As part of the RAD conversion, MHA may relocate residents depending on the nature of property rehabilitation needed. If relocation becomes necessary as part of a RAD conversion, MHA will relocate families and follow all HUD provisions concerning the same.

MHA will not be transferring assistance to another site as part of the RAD conversion process. Depending on the nature of the RAD conversions, MHA will employ the Provisions and the Miscellaneous Provisions of the RAD PBRA or RAD PBV conversion requirements as found in PIH Notice 2012-32 REV-4 or any other successor Notice and such provisions are hereby adopted by reference and will be incorporated per site requirements according to all HUD-Multi-Family and/or PIH requirements including HUD Handbook 4350.3 and related policies at the appropriate time.



The proposed sites comply with the Site Selection Requirements set forth at 24 CFR § 983.57 (for PBV conversions) **OR** Appendix III of PIH Notice 2012-32 (HA) H2017-03 REV-3 (for PBRA conversion), the Fair Housing Act, Title VI of the Civil Rights Act of 1964, including implementing regulations at 24 CFR § 1.4(b)(3), Section 504 of the Rehabilitation Act of 1973 including implementation regulations at 24 CFR § 8.4(b)(5), and the Americans with Disabilities Act.

No adverse Resident Advisory Board (RAB) comments pertaining to the proposed RAD conversions were received at the meeting held on April 30, 2019 and no elements of future policy changes were challenged. The RAB is excited about the future prospect of RAD.

Further and future questions regarding the possible conversion should be directed to Mr. Mike Austin, CEO of the Macon Housing Authority, located at 2015 Felton Avenue, Macon, Georgia.

### **Project Based Vouchers**

All of the following PBV allocations have been approved by HUD and MHA by following the applicable CFR requirements: In-Fill Housing, Inc. is utilizing 16 Project Based Vouchers for Tindall Fields I, a 64-unit affordable multi-family complex located next to Tindall Seniors Towers. Also, In-Fill is utilizing 16 project-based vouchers at Tindall Fields II, a 65-unit affordable multi-family complex located next to Tindall I. Tindall Fields III has been approved by HUD for up to 25 Project Based Vouchers in the final phase of a 65-unit affordable multi-family complex which will complete the Tindall Fields complex of 270 total multi-family units. Also, In-Fill Housing will utilize up to 72 PBV units for Northside Senior Village – a 9% LIHTC development for seniors which is now under construction and should be complete in late 2022. Finally, In-Fill Housing was also awarded a 9% LIHTC multi-family award for Central City Apartments here in downtown Macon – this site will utilize 25 PBV units. At time of publication, this site has started construction.

Lastly, as future needs may arise in 2023 and beyond, MHA will continue to solicit proposals from Affordable Housing minded developers to develop or rehabilitate affordable housing units in Macon-Bibb County. Of course, all future applications will be filed in accordance with applicable HUD requirements and approvals.

### **Significant Amendment/Substantial Deviation/Modification**

MHA defines the terms “Significant Amendment” or “Substantial Deviation/Modification” as follows:

A Significant Amendment or Substantial Deviation/Modification is defined as a discretionary change in the plans or policies of the MHA that fundamentally changes the mission, goals, objectives, or plans of MHA and which also require formal approval of the Board of Commissioners.

As such, a Significant Amendment or Substantial Deviation/Modification terminology does not apply to the following:

1. Ordinary changes in operating policies and procedures, even if approved by the Board of Commissioners
2. Changes in the lease or other policies, so long as these policies affecting residents have been exposed to the residents through a posting and comment process where required
3. Changes to the capital fund budget produced as a result of each approved RAD conversion, regardless of whether the proposed conversion will include use of additional Capital Funds as long as Notice requirements have been followed per PIH 2012-32, REV or subsequent Notices as necessary

**Buck Melton Community Center possible Disposition:** MHA is in possession of a local community center commonly known at the Buck Melton Community Center. At one time, the center was part of a public housing Asset Management Project (AMP). Specifically, it was part of the Felton Homes public housing site until Felton was converted to RAD. It was then associated with Murphey Homes, which has now been converted to a PBRA and tax credit property under the RAD program as well. If HUD allows MHA to dispose of the center, MHA will seek worthy community organizations to purchase and operate the center for the Macon-Bibb county community. At the time of publication, MHA has been in contact HUD to gain instructions on how to proceed with the formal Disposition process. MHA's goal is to have this transaction completed as soon as administratively possible.

**Macon-Bibb County Housing Authority  
Public Housing  
No-Smoking Policy  
Effective: July 30, 2018**

In accordance with PIH-2017-03 Final Rule, Macon-Bibb County Housing Authority is hereby adopting a policy to prohibit smoking in the interiors of all public housing units and administrative offices, and at least 25 feet away from all buildings. All public housing sites are covered under this policy, which includes Murphey Homes, Davis Homes, and Scattered Sites, the Macon-Bibb County Housing Authority Central Office, and Housing Services Office. This policy does not prohibit smoking by residents; it only prohibits smoking in the interior of any public housing residential unit or building owned and operated by Macon-Bibb County Housing Authority. This policy shall go into effect on July 30, 2018.

## A. PURPOSE:

It has been proven that exposure to smoke, whether direct or secondhand, causes adverse health outcomes such as asthma and other respiratory illnesses, cardiovascular disease, sudden infant death syndrome, and cancer. In addition, the scientific evidence indicates that there is no risk-free level of exposure to secondhand smoke, and simply separating smokers from nonsmokers, cleaning the air, and ventilating buildings cannot eliminate exposure of nonsmokers to secondhand smoke.

In addition to the negative health effects of secondhand smoke, smoking is a proven hazard to physical structures. Furthermore, the United States Fire Administration (USFA) indicates smoking as the number one cause of home fire deaths in the U.S.

Therefore, in accordance with the provisions of the Smoke Free Rules, the following smoke-free policy was developed in order to:

1. Protect tenants from medical hazards due to direct or secondhand smoke;
2. Improve the overall air quality in public housing units;
3. Protect lives and property from fires due to smoking accidents; and
4. Reduce turnover costs associated with smoke damage in all residential units.

## B. DEFINITIONS:

**Prohibited tobacco products:** Items that involve the ignition and burning of tobacco leaves, such as (but not limited to) store bought or hand-rolled cigarettes, cigars, and pipes. This includes water pipes and/or hookahs. In addition, e-cigarettes and any other electronic nicotine delivery systems (ENDS) are prohibited.

**Restricted areas:** Smoking is not allowed in any residential living units or other interior areas. Interior areas include, but are not limited to, hallways, rental, and administrative offices, maintenance facilities, community centers, day care facilities, laundry facilities, and similar structures. Smoking is also prohibited within 25 feet from the door of any public housing residential building, office, or other structure. This includes porches, balconies, and patios.

**Covered individuals:** This policy covers not only everyone living on the property, but also all guests, visitors, service personnel, and employees. Each residence head of household is responsible for his or her guests or visitors. Violations of this policy by a live-in aide, guest or visitor will be considered to have been made by the head of household.

## C. THE POLICY:

Beginning July 30, 2018, no lighted prohibited tobacco products will be allowed to be smoked in the interior of any public housing unit, and within 25 feet from the door of any public housing residential building, administrative office, or other public housing owned structure. Interior areas include, but are not limited to, hallways, rental, and administrative offices, maintenance facilities, community centers, day care facilities, laundry facilities, and similar structures. Residents, live-in



aides, visitors, and guests are all covered by this policy. Any costs for damages incurred by Macon-Bibb County Housing Authority due to a violation of this policy by a resident, live-in aide, visitor, or guest shall become the financial obligation of the head of household. In addition, repeated violations of this smoke-free policy may be considered material non-compliance with the lease.

#### **D. IMPLEMENTATION:**

All adult members of the household must sign the form attached to this document acknowledging their understanding of the No-Smoking Policy, as well as, a No-Smoking Addendum to the Lease. Existing residents will execute the lease addendum at the tenant's next annual recertification.

In addition, the Macon-Bibb County Housing Authority has formed a partnership with Total Control Behavior Health Center, located at 210 South 13<sup>th</sup> St., Griffin, GA. to assist people who want to begin their effort to quit smoking even before the new No-Smoking Policy goes into effect. People desiring a referral should contact Aaron Roquemore, Clinical Director at 470-204-7956. It is not a valid reason to continue smoking if the program cannot accept a resident or applicant into the stop smoking program. Residents must be in compliance with the policy in all situations.

While the policy will not take effect until July 30, 2018, we urge all smoking residents to begin their transition to a smoke-free life as soon as possible. Management recognizes that quitting smoking is a difficult task and urges its residents to give themselves as much time as possible to make the transition.

Residents living in the property when this policy is adopted, have time to make the transition. This will not be the case for smokers admitted after the effective date of this policy. The fact that one smokes is not a valid reason for rejecting an applicant. However, smokers admitted after the effective date of this policy are expected to comply with the policy immediately upon their admission. Macon-Bibb County Housing Authority will thoroughly explain the smoke-free policy to new potential residents at the time of admission and offer a referral to a smoking cessation program. Whether one takes advantage of the referral is totally up to the applicant.

#### **E. RIGHTS AND RESPONSIBILITIES OF PHA AND TENANT**

- Macon-Bibb County Housing Authority will post No-Smoking signs on the property grounds;
- Macon-Bibb County Housing Authority will provide smoking cessation materials and refer interested tenants to a smoking cessation program;
- Macon-Bibb County Housing Authority will enforce the No-Smoking Policy consistently to all residents;
- Residents must abide by the Non-Smoking Policy and notify all guests, business visitors, and other household members, and report violations to Management;
- Residents have the right to request an Informal Hearing for any adverse action(s) by the housing authority in accordance with the Grievance Procedures;
- Residents have the right to bring a claim directly against another resident based on secondhand smoke intrusion.



## **F. FAIR HOUSING AND REASONABLE ACCOMMODATION**

In carrying out the smoke-free housing policy, Macon-Bibb County Housing Authority will comply with all applicable fair housing and civil rights requirements contained in 24 CFR 5.105, including, but not limited to, the Fair Housing Act; Title VI of the Civil Rights Act of 1964; Section 504 of the Rehabilitation Act of 1973; Title II of the American Disabilities Act; Section 109 of the Housing and Community Development Act of 1974, and HUD's Equal Access Rule.

Please note that an addiction to nicotine or smoking is not a disability, and smoking in a unit is not considered a reasonable accommodation. However, a person with a disability may request a reasonable accommodation if they are a smoker. After review, requests for reasonable accommodations will be granted, where warranted, as quickly as possible.

## **G. PENALTIES FOR VIOLATING THIS POLICY:**

Repeated violations of the no-smoking policy may be considered material noncompliance with the lease requirements and may result in termination of tenancy.

If a resident, live-in aide, visitor or guest violates this policy the following penalties shall be enforced up to and including termination of tenancy:

First Offense -	Written Warning
Second Offense-	Written Warning
Third Offense -	Written Warning and a Referral to a Smoking Cessation Program
Fourth Offense -	Written Warning
Fifth Offense -	Written Warning
Sixth Offense -	Proposal for termination of the lease

If the violator is a live-in aide, visitor or guest; the graduated penalty steps will start over with each annual lease renewal. There is no start over for a resident.

All penalties assessed against a resident will be documented in the resident's file. Any costs for damages incurred due to violations of the smoke-free policy will be charged to the head of household.

## **H. DISCLAIMER:**

Resident acknowledges that the adoption of a No-Smoking Policy will not make the Macon-Bibb County Housing Authority a guarantor of a smoke-free environment, or the smoke free condition of the non-smoking portions of the property. However, the housing authority will take reasonable steps to enforce the No-Smoking Policy. The housing authority is not required to take steps in response to smoking unless the housing authority has actual knowledge of the smoking and the identity of the responsible resident.

Macon-Bibb County Housing Authority's adoption of this policy does not change the standard of care it has for the living units or common areas. Macon-Bibb County Housing Authority specifically disclaims any implied or express warranties concerning the air quality in either the living units or common areas. There is no warranty or promise that the property will be free of secondhand smoke, or that the air will be smoke free.



**NO-SMOKING POLICY**  
**Macon-Bibb County Housing Authority**  
**Public Housing**

**EFFECTIVE: JULY 30, 2018**

I, \_\_\_\_\_, acknowledge receipt of a copy of the No-Smoking Policy and the fact that it has been explained to me. I have read the policy and understand that multiple or continued violations of the policy may lead to my family's eviction from the property for material noncompliance with the lease.

\_\_\_\_\_  
Name

\_\_\_\_\_  
Date

\_\_\_\_\_  
Name

\_\_\_\_\_  
Date

\_\_\_\_\_  
Name

\_\_\_\_\_  
Date

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Name

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Date

\_\_\_\_\_  
Macon-Bibb County Housing Authority

# **B.3**

## **Progress Report**

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## Attachment B.3 – Progress Report

### Mission:

The mission of the Macon Housing Authority (MHA) is to add value to our community and the lives of those we serve through quality housing, support services, and community development.

### Goals and Objectives for Calendar Year 2023 and 5-YEAR Agency Plan

The Authority's progress report on goals and objectives for the previous five-year plan is as follows:

#### Goal 1: Expand the supply of assisted housing

- Apply for additional rental vouchers, when available;
- Leverage private and/or other public funds to create additional housing opportunities;
- Refine MHAs outreach to expand housing opportunities by increasing HCV landlord recruitment.

*Progress Statement: At the time of publication MHA's non-profit affiliate, In-Fill Housing, Inc., had closed its 20<sup>th</sup> and 21<sup>st</sup> affordable housing properties, Northside Senior Village and Central City Apartments and construction has begun. Also, MHA continues its work to preserve many of its public housing units through the RAD Program and will continue, if funds are available, to pursue RAD for financially feasible conversions in the future. MHA may also apply for Moving to Work status, if available and feasible.*

*MHA continues to make the expansion of affordable housing one of its primary goals and, as such, is prioritizing new developments for the upcoming year and 5-years.*

#### Goal 2: Operate Public Housing and HCV programs to industry standards

- Strive for no less than Standard Performer designation based on the Public Housing Assessment System (PHAS)
- Strive to obtain no less than Standard Performer designation based on the HCV Management Assessment Program (SEMAP)
- Operate all federally funded housing programs with no unresolved review findings carried over between reviews
- Operate all MHA programs in compliance with all applicable fair housing and equal opportunity regulations
- Maintain a HCV Administrative Plan and a Public Housing Admissions and Continued Occupancy Policy (ACOP) in compliance with current regulations

*Progress Statement: MHA achieved all stated objectives, achieving the Standard Performer designation for PHAS and a High Performer through SEMAP. To the best of our knowledge, MHA's HCV Administrative Plan and Public Housing ACOP comply with the latest regulations.*



**Goal 3: Provide homeownership opportunities for low and moderate-income families**

- Assist Macon-Bibb County and non-profit developers in their efforts to provide first-time homeownership opportunities when available and feasible;
- Operate a HCV homeownership program when funds become available and the market is conducive to the program;
- Work with agency partners and others to provide homeownership opportunities to public housing residents, if and when available.

**Progress Statement:**

*MHA has used a mixture of HUD programs to promote homeownership, including HOPE 3 and 5(h) programs in the 1990s. The HOPE 3 program enabled 20 very low-income families to become first-time homeowners and resulted in significant improvements to a low-income neighborhood. Through the 5(h) program, 15 public housing units were sold to low or very low-income first-time homeowners. MHA has also sold 13 of the original 25 homes in the previous HOPE VI Lease-to-Purchase Homeownership Program. One more is currently under Lease-to-Purchase contract, with the remaining units transferred to Public Housing inventory.*

*Since implementation of the HCV Homeownership program in 2006, MHA has issued thirteen homeownership vouchers.*

*MHA is also exploring a possible community based Affordable Housing Fund here in Macon-Bibb which will act as a source of money for home-buyers, developers, etc. in target areas. MHA is working with several community leaders to this end.*

**Goal 4: Operate federally funded housing programs in a fiscally responsible manner**

- Maintain PH operating reserves at a level of at least 30% of annual total routine expenditures. This assumes adequate funding, which is defined as 90% or more of Operating Fund eligibility; below that level, the objective is 20% of total routine expenditures
- Operate without any unresolved fiscal audit findings carried over between fiscal audits

*Progress Statement: MHA exceeded all stated objectives. Operating reserves for both Public Housing and HCV exceed target, and there are no unresolved fiscal audit findings carried over between fiscal years.*

**Goal 5: Provide a safe, opportunity-rich living environment in Public Housing neighborhoods**

- Provide opportunities for social and economic development that lead to increased self-sufficiency and independence for families
- If funding is provided, operate the Family Self-Sufficiency Program
- Maintain on-site services leases and MOA/MOUs with a variety of agencies
- Operate The Buck Melton Community Center so as to offer the services of a variety of community services as resources are available

**Progress Statement:** MHA achieved all stated objectives. The Buck Melton Center, the Public Housing Family Self-Sufficiency Program, the Resident Opportunity and Self-Sufficiency (ROSS) Program, programming through cooperating agencies, and resident programming are all offered as described in the objectives.

**Goal 6: Impact homelessness**

- Maintain a local homeless preference system and referral MOUs with local agencies as appropriate including the newly opened Brookdale Warming Center for homeless individuals and families;
- Operate Grove Park Village as a 40-unit permanent supportive housing development;
- Operate Hunt School Village, Tindall Seniors Towers and Tindall Fields I and target special needs persons including those with mental or other disabilities. Fifteen percent of the units will be set aside for applicants with this admission preference. Although such persons might not necessarily be homeless, it is expected that these developments will help prevent some persons from becoming homeless by providing affordable housing with supportive services systems in place.

**Progress Statement:** MHA provides a local homeless preference system and referral MOUs with local agencies. Using non-public housing funds, MHA developed and successfully operates Grove Park Village, a 40-unit permanent supportive housing complex for formerly homeless families with a mental health and/or substance abuse history. MHA also recently obtained a renewed HUD waiver to offer persons who meet the State of Georgia's Definition of Developmentally Disabled a preference. Again, when such persons are referred to MHA who meet this definition, they may not be homeless, but the preference will help keep families from becoming homeless. Finally, the local Macon-Bibb government led by Mayor Lester Miller, has opened a "warming center" in Macon to help homeless individuals and families obtain shelter during the cold winter months. As such, MHA is working with local leaders and homeless agencies to explore longer term housing solutions for this population including capitalizing on MHA's homeless preference system.

**Goal 7: Maintain the Public Housing physical plant in no less than satisfactory condition**

- Obtain PHAS unit inspection score of no less than 25 points under the current PHAS System (note: this system will change to the INSPIRE program and is pending public comment at the time of publication)
- Complete all preventive maintenance routines in accordance with the system plan
- Complete 95% of emergency work requests within 24 hours
- Complete 90% of non-emergency work orders before year-end
- Expend Capital Fund Program Funds within four years of award

**Progress Statement:** MHA achieved all stated objectives. All Capital Fund Program Funds were expended within four years of allocation. However, the COVID pandemic has made it very challenging to access many units which required non-emergency attention. MHA has now started to inspect more units in this area and will continue to do so while monitoring the number of COVID cases moving forward.

## **Goals and Objectives for Calendar Year 2023 Agency Plan and 5-Years**

MHA has established the following Goals and Objectives to serve the needs of low-income, very low-income, and extremely low-income families in Fiscal Years 2022-2027:

- Goal 1: Offer the quality affordable housing of choice**
- Continue to offer Public Housing and HCV properties that are decent, safe, and sanitary
  - Maintain up-to-date and sound housing policies
- Goal 2: Create opportunities for home ownership.**
- When funds are available, assist Local Government and non-profit developer efforts to provide first-time homeownership
  - Operate HCV Homeownership Program if funds, staffing levels, and market demand are conducive to the HCV Home Ownership Program
  - Work with agency partners and others to provide homeownership opportunities to public housing residents, if and when available and feasible
- Goal 3: Promote the economic and social upward mobility of public housing residents**
- Provide opportunities for MHA's community partners to provide for social and economic development that lead to increased self-sufficiency and independence for families
  - If funding is provided, operate the Family Self Sufficiency Program that meets both base and overhead requirements by MHA
  - Maintain on-site services leases and MOA/MOUs with as many agencies as possible in a way that is mutually conducive and strategic
  - Operate community centers where feasible and for the greater good when possible, using a variety of approaches including public/private partnerships
  - Maintain a system of resident participation and activities for each Asset Management Property
- Goal 4: Create and support healthy, socially viable neighborhoods**
- Work with community partners to provide services to MHA residents
  - Seek new partners as opportunities present themselves
- Goal 5: Operate in a fiscally responsible manner**
- Maintain PH operating reserves at a level of at least 30% of annual total routine expenditures. This assumes adequate funding which is defined as 90% or more of Operating Fund eligibility; below that level, the objective is 20% of all total routine expenditures



- Maintain the HCV Administrative operating reserve to HUD standard levels when funding levels are appropriate at the discretion of MHA management and its Board
- Operate without any unresolved fiscal audit findings carried over between fiscal audits
- Operate the newly implemented HUD required “Smoke-Free” Public Housing Policy

**Goal 6: Serve as the lead community development partner of our city and the community**

- Work with Macon-Bibb County to enhance housing development efforts

**Goal 7: Impact homelessness**

- Maintain a local homeless preference system and referral MOUs with local agencies
- Operate Grove Park Village as a 40-unit permanent supportive housing development
- Note: MHA recently obtained a renewed waiver from HUD to allow MHA to formally adopt Section 8 admissions preference for individuals who meet the definition of Developmentally Disabled as contained in the Settlement Agreement between the State of Georgia and the U.S. Department of Justice. Admissions preferences for specific disabilities are not allowed under current HUD regulations. However, because of the unique nature of the situation in Georgia, along with MHA’s desire to make a positive impact with this population, MHA has requested and obtained this special waiver.

**C.1**  
**Resident Advisory Board**

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**RAB Comments**

## **2023 ANNUAL AND 5-YEAR ANNUAL PLAN**

The 2023 and 5-Year Plan was reviewed by the Resident Advisory Board on July 25, 2022 via phone conference.

### **July 25, 2022, Resident Advisory Board Meeting Minutes**

A meeting of the Macon Housing Authority (MHA) Resident Advisory Board (RAB) was held on July 25, 2022, at 5pm via Zoom to discuss MHA's 2023 Annual Plan and 5 Year plan.

Those in attendance:

Mike Austin, CEO  
Mike Colbert, COO  
Ms. Patricia Lewis, AMP 7 RAB Representative

Absent:

Ms. Donna Perry, AMP 7 RAB Representative  
Ms. Marquita Ford, AMP 7 RAB Representative

The meeting convened at 5 pm. Ms. Lewis acknowledged that she had received the draft Annual Plan materials and had reviewed the material.

Mr. Austin asked Ms. Lewis if she had any suggestions or questions regarding MHA's plans for AMP 7 or with regard to any other items in the draft Plan. Ms. Lewis stated that she would like to see some funds dedicated to removing several tree limbs that have accumulated on the property around her apartment. Ms. Lewis also suggested that MHA dedicate funds to help repair holes in her unit as she believes lizards and rats are entering through the holes. Mr. Colbert told Ms. Lewis that he would personally visit her unit to make an assessment and to take further necessary action.

Mr. Austin briefly discussed the RAD program and that MHA may undertake to convert AMP 7 using the RAD platform if feasible in the future. He explained that RAD allowed PHAs to access more funds to renovate properties. He also explained the general nature of RAD and that it would not have impact on the rents of most residents if pursued.

Mr. Austin asked Ms. Lewis if she had any particular questions about MHA's short and long-range goals (promote homeownership, increase affordable housing options, etc.). Ms. Lewis indicated that she thought that MHA's Annual and long-range plans was good and that she had no further questions or suggestions.

Mr. Austin thanked Ms. Lewis for her attendance and concluded the meeting at 5:25 PM